TOWN BOARD
TOWN OF OYSTER BAY
REGULAR MEETING
October 19, 2021
7:10 p.m.

HEARING - BUDGET

To consider the Preliminary Budget for the Town of Oyster Bay for the Year 2022 (M.D. 9/14/21 #18).

JOSEPH SALADINO

RICHARD LaMARCA

SUPERVISOR

TOWN CLERK

PRESENT:

SUPERVISOR JOSEPH S. SALADINO
COUNCILWOMAN MICHELE M. JOHNSON
COUNCILMAN LOUIS B. IMBROTO
COUNCILMAN THOMAS P. HAND
COUNCILMAN STEVE L. LABRIOLA
COUNCILWOMAN LAURA L. MAIER
COUNCILWOMAN VICKI WALSH

ALSO PRESENT:

RICHARD LaMARCA, TOWN CLERK
JEFFREY P. PRAVATO, RECEIVER OF TAXES

Minutes of the meeting taken by:

TRACIE A. CINQUEMANI Reporter/Notary Public

ON TIME COURT REPORTING 516-535-3939

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SUPERVISOR SALADINO: Good evening, ladies and gentlemen, and thank you for attending our Town of Oyster Bay Board meeting for Tuesday, October 19, 2021.

Actually, it's not a Board meeting and just to specifically and properly describe this, we held our Board meeting this morning.

We advertised this morning as our Board meeting, and we want to apologize if anyone was under the impression that we're entertaining the Resolutions. They've already been brought forth, described, and voted on based on the law. And we've already confirmed with our attorneys that the way we did the motions is a legal and proper way to introduce the second half of our hearing on the Town Budget.

So what this meeting is, is a continuation of our Town Budget hearing. We held an early morning, 10:00 a.m. -- our morning 10:00 a.m. session, and now a 7:00 p.m. session.

So we appreciate everybody being here for the second half of our budget presentation and our hearing on the Town Budget for 2022.

As always, it's being live-streamed, and on social media, and on the Town's website at

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oysterbaytown.com. These proceedings are recorded and being transcribed, and any statements or comments or input from the public, anything you'd like to tell us relative to the budget, are welcomed and respected as part of the record.

If someone is not here today but, perhaps, is watching or would like to comment, they can submit those comments online by sending us an e-mail to publiccomment@oysterbay-ny.gov.; or mail us at the Office of the Town Attorney, 54 Audrey Avenue, Oyster Bay, New York 11771. And, again, e-mails, which are always the easiest way to communicate, publiccomment@oysterbay-ny.com.

So leading us in prayer, as many of you know, who have been to our meetings before, since our new administration took over some five years ago, for the first time, we begin our meetings with prayer. And we invite someone from all -- every different religious order, and today, or rather tonight, the Reverend Deborah Valentine, an ordained minister with the Assembly of God, who serves as the New York District Women's Representative for Long Island, the Bronx, Manhattan and Westchester will be leading us in prayer.

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Reverend Valentine supports our community through faith-based initiatives and is the founder of Women of Worth, which offers a biblical perspective on becoming women of worship, women of wisdom, women of wealth in spite of circumstances; in other words, women overcoming any hurdle out there.

Reverend, it's an honor to have you here with us. The floor is yours.

Would everyone please rise?

REVEREND VALENTINE: Let us pray.

Awesome and eternal Father, we thank you for your presence and protection at this meeting at 54 Audrey Avenue on this seemingly ordinary night.

We acknowledge the blessings of liberty, which you have ordained for us and our posterity, and we are grateful for this divine moment to seek your wisdom and guidance, not only on this 19th day of October in the year of our Lord 2021, but also in the days to come.

Holy Lord, we pray for supernatural favor and sustained health over Supervisor Saladino, his family, the Council, and their families. We pray that they would have the faith

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like Abraham, that their decendents would be too numerous to count; the humility of Moses, that the seas would part on their behalf; a heart like David, to rule with compassion; and the wisdom of Solomon, to judge rightly and lead this, your people, who are called by your name.

We pray, Lord, that you would do something extraordinary in our midst tonight, and that your celestial light would shine down on us, mere mortals, and extinguish the darkness of confusion or conflict over every discussion and deliberation, and that each decision would honor you and bring a blessing on every beach, every bay, every park, every playground, every school, every street, every corner, every cul-de-sac, each family friend, business, and house of worship within these borders of the great Town of Oyster Bay.

We pray that neighboring towns, cities, counties, and even states would marvel at the peace and prosperity granted to this administration knowing that we answer to a higher authority than ourselves. We pray that we would not be persuaded by the voice that screams the loudest, but rather we would be guided by the truth, and the truth will set us free.

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By faith we know that you have plans to prosper us and give us hope in the future, and we believe that generations that have not yet been born will continue to enjoy the freedoms of religion and speech that we have exercised in this place, and the unalienable rights that have been endowed by you, our creator, God, and now in the name of our Lord, Jesus Christ, we pray that the words of our mouths and the meditations of our hearts would be acceptable in your sight, oh, Lord, our rock and our redeemer.

Amen.

ALL: Amen.

SUPERVISOR SALADINO: Thank you,

Reverend.

We appreciate your leadership, we appreciate all you do for the community, and all you're doing for us today.

To lead us in the Pledge of Allegiance this evening, there are some people very special to us. They are Blue Star Mothers from the Town of Oyster Bay.

Included among them is President of the Blue Star Mothers New York 14 of Nassau County,
Andrea Nordquist; the first Vice President, Sandra

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Lachman; Packing and Street Fair Chairperson, Paula Sidor.

The Blue Star Mothers of America, it's an amazing organization that provides support for mothers and families who have sons or daughters in active service in the United States Armed Forces.

We always take a moment at every Town
Board meeting and every chance we can to recognize
and remember the sacrifice of those in the Armed
Forces protecting America, protecting our freedoms
here in the homeland and abroad, and tonight is no
different, but we are reminded of the amazing
sacrifices that you all make and the families of
our servicewomen and our servicemen.

So, would you kindly lead us in the Pledge of Allegiance as we pledge to this amazing Nation?

(Whereupon, the assemblage present recited the Pledge of Allegiance, after which the following transpired:)

SUPERVISOR SALADINO: Thank you.

Thank you to each one of you, and may your loved ones stay safe under God's blessings as they protect us all as Americans.

MS. NORDQUIST: Thank you.

8 1 MS. LACHMAN: Thank you. 2 MS. SIDOR: Thank you. 3 SUPERVISOR SALADINO: So let's take a 4 moment to remember the men and women in the United 5 States Armed Forces and their families here at home. Let's remember of their sacrifice, and let's 6 7 remember the women and the men in law enforcement, 8 all of our first responders, our firefighters, our 9 ambulance drivers, all of those heroes in the 10 healthcare industry, our nurses, our doctors, a 11 long list of our health care heroes, and everyone 12 who works so hard and sacrifices to protect us in 13 so many ways. 14 (Whereupon, a moment of silence was 15 observed by the assemblage present.) SUPERVISOR SALADINO: Thank you. 16 17 Please be seated. 18 Before we begin, just a few items, and 19 I'm so glad that we had the Reverend here today 20 speaking of the strength of women. 2.1 It is October, and October, nationally, 22 is Breast Cancer Awareness Month, and we'd just 23 like to take this opportunity to remind everyone to 24 get screened or to get the message to your loved

ones to make sure they get a screening so that we

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can protect all of the people, especially the women, in our great Town.

God bless you all.

So tonight is one of two meetings -hearings on our proposed and, now, preliminary
budget. We welcome the community to talk about
this budget, which continues to sustain the
\$1.3 million property tax cut approved by the Town
Board for 2018 by implementing a plan that freezes
property taxes for the fourth straight year.

The budget hearing -- we held the morning meeting at 10:00 a.m., where we also had a meeting on our regular Resolution items. We voted on those, we closed the meeting, but we kept the budget hearing open, so we could have a morning daytime meeting and an evening meeting to make it convenient for everyone who would like to be heard on our budget.

This evening presents another opportunity for residents to be heard, and to inform our residents about our financial success and the continuation of our road map for 2022, as well as provide that important input that we always welcome.

We're collectively proud of the many

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milestones made in returning the Town to fiscal health, and we are proud of the fact that we did so much because many of you know, when we got here in 2017, there were enormous hurdles to overcome, and we're proud of the fact that independent auditors and Wall Street has continued to smile upon us.

We've received six bond rating increases, including four during COVID.

As many of you who know how Wall Street works, they don't give you all the bond ratings in one jump, and they look back five years, so it takes a long time for them to see the trends to reward us, but we are an anomaly -- as Wall Street told us -- in giving us those bond rating increases, by the way -- four of them -- during a pandemic while freezing taxes. That's almost unheard of statewide. So we're exceptionally proud of our team, and we look forward to hearing from our Director of Finance and then hearing from you, the public, about our budget.

So let's get started.

Would our Clerk, Rich LaMarca, please poll the Board?

MR. LaMARCA: Supervisor Saladino?

SUPERVISOR SALADINO: Present.

11 MR. LaMARCA: Councilwoman Johnson? 1 2 COUNCILWOMAN JOHNSON: Present. 3 MR. LaMARCA: Councilman Imbroto? COUNCILMAN IMBROTO: Present. 4 5 MR. LaMARCA: Councilman Hand? COUNCILMAN HAND: Present. 6 7 MR. LaMARCA: Councilman Labriola? COUNCILMAN LABRIOLA: Present. 8 9 MR. LaMARCA: Councilwoman Maier? 10 COUNCILWOMAN MAIER: Present. MR. LaMARCA: Councilwoman Walsh? 11 12 COUNCILWOMAN WALSH: Present. 13 SUPERVISOR SALADINO: So, at this time, 14 we are going to ask our Director of Finance --15 whose tie I happen to think is fabulous -- to come 16 up here and join us to talk about the highlights of 17 the budget. 18 It's a big book, folks. There's a lot 19 to the budget here in America's fourth largest 20 town, and I'm happy to say that we have some very 2.1 good news, and I think you'll all be happy. 22 loyal stewards of this Town, and people who want to 23 see this Town succeed, I believe you'll be very 24 happy to hear the good news. 25 So would you please state your

12 1 presence? 2 MR. DARIENZO: Good evening, 3 Supervisor, and Town Board members. I am Rob Darienzo. I'm the Director of 4 5 Finance here at the Town of Oyster Bay. 6 It is a big book. A lot of numbers in 7 here, but I don't think anyone wants to hear me go through them --8 9 COUNCILWOMAN JOHNSON: Is his microphone on? 10 SUPERVISOR SALADINO: It is now. 11 12 MR. DARIENZO: Can you hear me now? 13 SUPERVISOR SALADINO: Yes. 14 MR. DARIENZO: It is a big book, 15 Supervisor. There's a lot of numbers in here, a 16 lot of work goes into putting this book together. 17 I'm not going to bore everyone tonight by going 18 through it line by line. 19 What you should know is that the 20 overall spending plan for 2022 comes in at roughly 2.1 \$311 million, which happens to be the same as it 22 was in 2021. \$311 million. So there's no spending 23 increase contemplated in this budget. It remains 24 the same as it was in 2021. 25 As you mentioned just a minute ago, the

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13 1 other important thing to our taxpayers is their 2 taxes. As you mentioned, we are holding the line 3 on taxes in 2022, so any resident -- I'm sorry, the 4 amount of taxes we're collecting in total remains 5 the same in 2022 as it was in 2021, as it was in 2020, as it was in 2019, and as it was in 2018. 6 7 It's \$233 million that we collected in 8 total from our taxpayers, and that remains the 9 same. It will be the fifth year running now. think you also mentioned \$6.5 million cumulative 10 11 back in taxpayers' pockets. 12 SUPERVISOR SALADINO: The savings of all of those years. 13 14 MR. DARIENZO: All of those years added 15 up. 16 So I think the simple question to the

So I think the simple question to the layperson would be, how can you be holding the line on spending when there's a pandemic out there and all you hear is that the price of everything is going up?

The price of gas is going up, the price of our groceries are going up -- \$25 a pound for skirt steak -- and I remember when it was \$6 a pound, and I enjoyed that \$6 a pound. I can't afford it anymore, unfortunately. And, yes, even

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in the Town here, the price of our gas goes up, the price of our equipment that we need to purchase goes up, the cost of everything goes up. It's not only the pandemic, but it has been made worse during the pandemic. Meanwhile, we're able to hold the line on spending and hold the line on taxes because of two major reasons.

I'm sorry for those of you who heard it this morning -- on January 31st of 2017, your first day in office, we met for hours up in your office, and you grilled me on the finances, and one of the questions was around how can we make things better and make them better fast. It was at that meeting that you told me that in terms of capital spending -- I told you at that meeting that our capital spending -- our capital borrowing would be on an average year, north of \$100 million. You, rightfully so thought that was outrageous and asked if there was a way for us to be more responsible and use our money more efficiently.

And, again, I said this morning, you decided to shock the system and borrow zero dollars for capital purposes in 2017. It allowed us to reduce that by \$85 million in that one year, and as

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we stand here tonight, we've cut debt by \$165 million during your time here. It will be roughly \$175 million by the end of this year.

SUPERVISOR SALADINO: And that's net. \$165 million net.

MR. DARIENZO: Correct. We've paid down hundreds of millions. We've issued, maybe, a couple of hundred million dollars in the past four or five years, but, as you say -- net -- we paid down a lot more than we've incurred, thereby lowering the overall debt from \$763 million when you got here to a number in the \$590 million range right now.

So when you take the drastic measure to eliminate capital borrowing, it has a knock-on effect of your operating budget a couple of years later. Because when you borrow money for capital purposes, one of the rules is you don't need to pay back principal that first year after you borrow it. So oftentimes you don't pay back principal until the second year. So here we are four and five years later, and the reduced capital borrowing over the past five years has allowed us to see a reduction in the debt service payments that are due in any given year on the operating side of the

budget.

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In 2017, debt service payments were \$92 million. In the 2022 budget, that number drops to \$76 million. That's a decrease of \$16 million from over those five years. If you compare 2022 to 2021, it's a drop from \$84 million to that same \$76 million, so it dropped \$8 million in just this past year. That \$8 million allows us to cover up for the increases in goods and services as mentioned before due to the pandemic.

So, basically, the idea of cutting capital borrowing as drastically as this administration has, has led us to the point where we're able to absorb the increased prices for everything else while still holding the line on taxes for our residents.

SUPERVISOR SALADINO: So as we discussed at that meeting and the many meetings afterwards, you and I, and our Town Board members who have been so helpful in trimming the budget and getting the financial successes that we've obtained, there were many ways we saved, but the two largest components — the biggest piece of the puzzle — was the \$16 million decrease in debt service, but there was another big component we

discussed.

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What's the second largest component in dramatic savings in our Town financial strategy?

MR. DARIENZO: Yeah.

As part of the meeting you asked where are the biggest places we can cut. The biggest places -- the largest expense that the Town has are our salaries and our debt service. So we already talked about debt service. The other major area was in salaries.

When you came here, we had just come off a retirement incentive, and I don't have the exact number committed to memory, but around 100 people left, and from the years -- the five years that preceded your time here, we averaged 1,100; 1,150; 1,200; a high of 1,250 full-time employees, and we'd had retirement incentives in the past -- 2010, 2012, I believe, and every time we'd have people leave, we'd hire roughly the same amount of people back, always maintaining a full-time salary roster between 1,150 and 1,250.

The difference in 2017 is that we did, in fact, lose over 100 people and went from roughly 1,125 down to roughly 1,000. We are still at 1,000 five years later.

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Under your stewardship, we have not opened the doors to hiring people unnecessarily. I got it wrong this morning, I'm going to get it right tonight -- we are doing more with less.

Did I get that right this time?

We're doing more with less. In a time where we have more facilities to man than ever, in a time where we have more hours in a day where we're manning those facilities, we're keeping the beaches and the pools open past Labor Day and all through September, in a time where we're doing more than ever for our residents, we're doing it with less people, and not only with less people, but at a lower cost.

So at the time of that retirement incentive, our overall full-time salaries was \$84 million. Today, our full-time salary stands at \$75 million. That's a \$9 million drop from what it was in 2016, and that's despite the fact that there have been contractual raises and promotional raises that have been given over the past five years. So even with the salaries of those employees who are here going up, we're still \$9 million less than we were in 2016.

SUPERVISOR SALADINO: You know, it's

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important that people understand the line item in the budget that used to be \$84 million on our labor cost -- one of our two largest costs -- is, now, in 2021, \$75 million. So the \$9 million savings on labor and the \$10 million savings on debt service were two of the biggest components, but there are so many other pieces.

We've talked about this at other Board meetings -- \$10 million just by changing out the lights to LED lights, not only in the buildings, which we've done, but out on the 700 miles of roadways in the Town. By changing out those bulbs, we saved over a million dollars in utility, and we reduced the carbon footprint for the Town of Oyster Bay; therefore, protecting the earth as well. It's environmentally the right thing to do, and it's financially the right thing to do, but that's one of so many ways we've saved money.

We've greatly reduced consulting fees in the Town of Oyster Bay, and we've talked about this and we've had the support and the input from all of our Town Board members -- business owners with all of their talents as well.

Case in point, you talked about promotions for employees. So when you retire out

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all of these people, they tend to be the senior people at the highest salaries. But those senior people, many times, are supervisors of a variety of Town services, so you find the best people in the Town, the most motivated, and we've got a phenomenal and a highly motivated workforce, and we thank them tremendously for all they've done to improve our services here in the Town of Oyster Bay.

When you find those people, and you elevate them to supervisory positions, you're following New York State Labor Law and our Town union contract, and they have to be paid more -- a salary that is commensurate with their added responsibilities. So when people talk about the promotions and salary increases, they have to understand what that is all about.

By reorganizing the Town, you get much more in the way of services and work product with far less people. It's been a wonderful piece of the puzzle to reduce costs in the Town, but also bring down that line item that is the cost of full-time employees from \$84 million to \$75 million.

So, I thank you. That's been a big

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piece of these savings even though the cost of everything is going through the roof. People can imagine the garbage trucks and the Highway vehicles, all the fuel they're burning, and now the cost of fuel is more than doubled and yet, we still have frozen taxes every single year, except in 2018.

We did not freeze taxes, right?

MR. DARIENZO: Correct. You decreased taxes.

SUPERVISOR SALADINO: We cut taxes.

MR. DARIENZO: Correct.

SUPERVISOR SALADINO: It's the right thing for the Town. But the people will look at their tax bill and say, but my taxes went up.

First of all, people should understand that our Receiver of Taxes, Jeff Pravato, his job is to collect the taxes and then to distribute them.

Our school districts, which do a wonderful job, let's face it -- when Steve and I were Assembly members, we saw the results of the schools on Long Island. They have some of the best results of schools anywhere in the State, but it's expensive -- 67 percent of people's property taxes

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go for school districts; then Nassau County receives about 23 percent of our Town taxes; and the Town of Oyster Bay, of all the taxes they collect and distribute, they only utilize about 13 -- on average about 13 percent.

As a matter of fact, when we look at the statistics, the average Town of Oyster Bay employee -- rather, resident -- the average resident, including our Town of Oyster Bay employees who are residents, the average resident pays \$144 per month on their property taxes, which is way less than my cable bill for a phone I never use, the internet service, and the cable TV, so for all the services people receive.

Now, I want to ask you a question so that folks here and, perhaps, watching at home better understand. People will say that their property taxes go up and up, but they don't necessarily understand that it's their assessment — their Nassau County assessment going up.

Would you briefly elaborate on that?

MR. DARIENZO: Absolutely.

Here at the Town, we can't control what goes on with your assessments. We can't control what New York State does with something called

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adjustment based proportion. I don't want to bog you down with too many details.

taxpayers. We collected \$233 million in 2018 with the reduction that this Board voted on. We collected \$233 million in 2019, we collected \$233 million in 2019, we collected \$233 million in 2020, we collected \$233 million in 2021. That number has remained the same for the past four years. We have no say over an individual's tax bill. We collect for the entire Town.

SUPERVISOR SALADINO: We collect for the County as well, and the school districts, and the smaller districts like our water districts who do a wonderful job.

I want to point out something that really speaks to the fact that there has been no increase in Town taxes. You mentioned, and it says it in the budget, each year we collect \$233 million, and you mentioned year '18, '19, '20, and '21.

To speak to the fact that we are not increasing taxes in the this preliminary 2022 budget, under this budget, if this passes and becomes the budget for 2022 as it has been

2.4 proposed, how much will we collect in total 1 2 property taxes just for the Town of Oyster Bay in 3 2022? MR. DARIENZO: You said it was 4 \$233 million in 2018, '19, '20, and '21? 5 SUPERVISOR SALADINO: Yes. 6 7 MR. DARIENZO: Let me check my book 8 here. It's going to be \$233 million in 2022 also. 9 SUPERVISOR SALADINO: So this 10 illustrates how the budget is formulated, how we 11 follow through. And while it's the basic 12 information, this budget, again, does not raise 13 taxes even though the cost of materials go up, even 14 though the fact that before we got here, and the 15 previous administration they weren't paving roads, 16 and now we commit \$25 million a year just to road 17 paving, some people would say, well, you have this 18 enormous surplus now as of the close of 2021 -- I'm 19 sorry, 2020 -- we have \$47 million surplus that our 20 independent auditors verified. That is one of the 2.1 main reasons our bond rating keeps going up in 22 major steps, and they would say, well, then, return 23 it to the public. 24 What would happen if we greatly reduced 25 the surplus?

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MR. DARIENZO: We'd get back into the same problem we just got ourselves out of. Our bond rating would -- depending on the level of giving money back -- our bond rating would collapse, our interest costs to borrow money would soar, and we'd find ourselves, again, back where we were, a place that I was at, and I don't ever want to go back to. I'm much happier coming to this lectern and talking about our \$47 million surplus as opposed to our \$44 million deficit that we had just five years ago.

important concept so people understand that as well, so they really see what this budget represents. The fact that we've cut taxes, we've gone so many years with the cost of everything going up, and, yet, we still collect the same amount, but we manage the money better. The services get better and better, we're addressing things like the road paving and the protection of our infrastructure and the upkeep of our infrastructure.

You borrow money from the capital budget, but you pay it off in the operating budget, and just like you might refinance your home, you

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take out a loan, you pay off the old loan, and the new loan has a lower interest rate.

We're doing the same thing as well and saving money there too, right?

MR. DARIENZO: Correct.

When you issue bonds, there's typically a call date, which the bonds need to stay into effect for a certain period of time. Once you pass a call date, you have the ability to refinance if it's in your favor.

So we had a couple of bond issuances in the past two years that have reached call dates.

Interest levels have dropped since they were issued, and, naturally, we took advantage and refinanced, and we saved \$8 million with one and \$10 million with another, and we're going to -- spoiler alert -- we have one in 2022 also. We're going to have another bond refunding in the middle of next year that, right now, if the market stays the same -- obviously, there's a long time between now and the middle of next year -- but that one is estimated to save us \$11 million.

SUPERVISOR SALADINO: And the entire

Town Board has instructed you each and every time

we have one of these call dates, which gives us the

27 1 opportunity to save even more money, that we're 2 going to take advantage of that. MR. DARIENZO: Absolutely. Even if we 3 saved \$100,000, we would do it. If we saved a 4 dollar we would do it. 5 SUPERVISOR SALADINO: Good. 6 7 MR. DARIENZO: It's just paperwork. SUPERVISOR SALADINO: It's more than 8 9 paperwork. It's smart planning, it's conservative 10 budgeting, and it's the right thing for our 11 taxpayers. 12 We've spoken about the bond rating 13 increases. Both Moody's Investor Services and 14 Standard & Poor's have given us many bond rating 15 increases. We've been audited by the State 16 Comptroller. The Town of Oyster Bay used to be on 17 the State Comptroller's financial stress monitoring 18 list. 19 The Town was on that list every year 20 since the inception of the list, but for the last 2.1 two years, we didn't get a downgrade; did we? 22 MR. DARIENZO: No. The State 23 Comptroller has three lists, and at our worst, we 24 were near the top of their worst of the worst list. 25 SUPERVISOR SALADINO: I think the Town

28 was the fourth worst in the State. 1 2 MR. DARIENZO: Yeah, we don't have to 3 brag about it. We had the fourth worst score in 4 the entire State. We were on the significant 5 stress level. There's significant stress, moderate 6 stress and acceptable stress. 7 SUPERVISOR SALADINO: And under this 8 administration, have we been downgraded on that 9 stress list? MR. DARIENZO: I wouldn't call it a 10 11 downgrade. We've been removed completely. 12 SUPERVISOR SALADINO: Completely. 13 MR. DARIENZO: We're not on any list. 14 SUPERVISOR SALADINO: For one year or 15 two? 16 MR. DARIENZO: It's two years now, and 17 it will be that way for the foreseeable future. 18 SUPERVISOR SALADINO: So we're not even 19 on the list any more because the New York State 20 Comptroller has carefully gone over our books and 2.1 determined we no longer have a financial stress 22 situation and, therefore, we're removed from the 23 list? 24 MR. DARIENZO: Correct. 25 SUPERVISOR SALADINO: One last

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question. We talked about the bond rating increases from Wall Street, and some people would say it's too little, too late. It takes a long time. They don't fool around and just give it to you because you, Rob, have a pretty face.

Don't you have to work at it for years?

They look back many years?

MR. DARIENZO: Yeah.

Again, I've been working in finance since before 2000, so I've seen us go up, and I've seen us go down, and as we were dropping, we dropped at a slow level, Slower than I expected.

So, yes, they look back at five years typically -- Moody's and Standard & Poor's -- so it's not unexpected.

While I would wish that our rating would jump to AAA immediately, that's just not how it works. They need to see trends over the course of years. They don't want to say, hey, you guys had a great year, we're going to take you from non-investment grade to AAA.

SUPERVISOR SALADINO: Nobody gets that.

MR. DARIENZO: Nobody gets that.

SUPERVISOR SALADINO: That's a fantasy.

MR. DARIENZO: It's impossible.

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SUPERVISOR SALADINO: But it is possible by one or two more years to get a perfect AAA rating?

MR. DARIENZO: I don't know if it will be one or two more years, but it's just a matter of time. It's coming.

Our turnaround in terms of our fund balance, specifically, to be at a positive \$47 million at this juncture, if we just -- not stayed the course, but if we have moderate increases to our fund balance over the next couple of years, yes. It's just a matter of time as far as I'm concerned.

We had, on average, \$18 million jumps in our fund balance from our rock bottom number of \$44 million deficit to our current \$47 million surplus. We're not going to have \$18 million surpluses every year. The goal is to -- the goal is -- we finished phased one.

We, again, shocked the system and gone from negative 44 to positive 47. Now that the course has been righted, now that the ship is on course, we have the ability to take a breath, stabilize, continue to do all the good things we've been doing and moderately increase our fund

balance.

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I stated this morning an overall goal of \$60 million, which would be roughly 20 percent of our operating budget.

Now, to the layperson at home, in your personal finances, it's recommended that you have six months of expenses in cash in your bank in case you lose your job or come across a catastrophic illness, so this is no different.

We have money in reserve that's not meant to go back -- it's not meant to spend foolishly, it's not meant to give back. It's meant to be in reserve in case of emergency. We won't have an emergency illness here in the Town, but we could have an emergency hurricane, an emergency pandemic; hopefully, this is the worst pandemic any of us ever see, but you never know what's going to happen, so you need to have a rainy day fund, a reserve fund, a surplus. These are all interchangeable terms.

You need to have cash on hand to be put to use in case of an emergency. We didn't have cash on hand when Hurricane Sandy hit, and we had to run out and borrow \$30 million to pay for the cleanup, and then we had to pay that back with

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interest. So, we can avoid doing that now.

2 SUPERVISOR SALADINO: And no more

3 | short-term borrowing to meet our bills?

MR. DARIENZO: No more short-term

5 borrowing to meet our bills.

This morning we talked about TANS and RANS. TANS are Tax Anticipation Notes and RANS are Revenue Anticipation Notes.

A Tax Anticipation Note is, basically, as everyone in this room knows who pays their tax bill, we collect general taxes in January, February and then July and August. You can borrow money against your future tax receipts.

If we wanted to borrow \$10 million to pay our bills, we could, basically, use our future tax receipts as collateral against that loan. We have no reason to do that at this point. Zero dollars for short-term cash flow borrowings.

SUPERVISOR SALADINO: So the experts on Wall Street, they're accountants, they're the folks who understand municipal finance inside and out, pine over our books, gave us the bond rating increases, but they also gave us a positive outlook.

What does that mean?

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upgrades.

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MR. DARIENZO: It means -- just so everyone understands -- there's three outlooks you can have. You can have a negative outlook, a stable outlook or a positive outlook.

At our worst, we were at non-investment grade with a negative outlook; meaning, that you guys are already in terrible shape, and based on the direction your ship is sailing, you're going to sink, or you're going lower.

SUPERVISOR SALADINO: And that was before this new administration took over?

MR. DARIENZO: Yes.

Now, as you said, we have received six upgrades from the two firms over the past four years. Four of them during the pandemic, and we have positive outlooks with both of them, which means, yes, you're doing the right thing, here are some upgrades, and guess what, if you keep doing

what you're doing, we anticipate giving you more

SUPERVISOR SALADINO: Thank you, Rob.

We appreciate all your fine work.

MR. DARIENZO: It's my pleasure.

SUPERVISOR SALADINO: So if there are

no questions from the Board members, we'll see if

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the public has any comments they'd like to make.

COUNCILMAN LABRIOLA: I don't have a question; just a quick story.

The Supervisor and I both served in Albany, and I have to tell you we've watched many municipalities come on bended knee to Albany asking for help when they're in trouble, and, oftentimes, they get it.

But I'll tell you a quick story about the one not too far away from us in the City of Long Beach when they had a \$14 million deficit -- a small city, by the way -- they went to Albany, and they were given a special bill passed just for them to allow them to finance their debt, which, as you know, as a person in finance, you can't finance debt without special permission from Albany and the Legislature, and they did that. They squandered that moment because as you know, Long Beach is still considered one -- I think it's the highest fiscally stressed community in New York State -- don't quote me on that, but it's up there. It's in the top five.

But the point is, they came to Albany, they asked for help, and they got it. When the Town of Oyster Bay was in trouble years ago, we

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didn't get help from Albany. We didn't get help from the Federal government. We had to pick ourselves up by our own bootstraps, and, of course, with the Supervisor's leadership and this new team, we managed to pull ourselves out of that situation.

Legislators, Senator Brooks and Senator Levine, who actually tried to pass a bill to place a monitor and severely constrain this Town from doing what was necessary, but it was a political bill, which ended up in the garbage can, which is where it belonged, and, of course, today, I hope that these two Legislators are listening at home, and they can tell me what they are going to do for the Town of Oyster Bay rather than trying to hurt the Town of Oyster Bay at our moment of need.

So it was a lot of work, there's a lot of years, and what I call it's fiscal conservativism that has brought us to this point where we are now an A+ rated municipality.

I know the Supervisor said earlier this morning that his goal is to bring us to AAA status, which is very rare and very difficult to do, but I think he'll do it.

So with that said, I also notice our

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comptroller is in the audience, Steve Ballas, and I know he's done such a terrific job in watching the pennies that we budget. He's the guy who actually writes the checks and pays the bills, but he's been doing a fantastic job when it comes to auditing and making sure that the taxpayers' money is jealously guarded.

So, Steve, thank you for all your work, and thank you very much for what you have done.

MR. DARIENZO: Thank you, Councilman.

SUPERVISOR SALADINO: Thank you, Steve.

We're also joined by commissioners of some of our water districts in Oyster Bay and in Locust Valley, and it's important, too, that you both do a wonderful job.

Thank you for all of your dedication and your tremendous talent.

Because of New York State law, we do
the borrowing for the smaller districts -- certain
fire departments and water districts. When they
want to bond, they come to the Town of Oyster Bay,
so as our bond rating goes up and our interest
payments go down, that better outlook in the Town
of Oyster Bay's fiscal condition assists these
smaller municipalities, so they can save money.

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Look, it's one family. We all have the same residents that we're protecting, and it feels good to be able to be the point people protecting the consumers and the ratepayers and the taxpayers of the water districts, those who count on our fire districts and so forth, so we're very proud to be saving them money, and we're glad you've joined us this evening.

MR. DARIENZO: Supervisor, that's, actually, a very important point in this era. And forgive me, water commissioners -- 1,4 dioxane.

These water districts are borrowing more money than ever to clean up things that they never contemplated, I'm sure, having to spend millions and millions of dollars on. So it's important now that our bond rate is going up and our interest rates are going down at this important juncture in their history.

SUPERVISOR SALADINO: Sure.

It's a blessing to the Town of Oyster
Bay's taxpayers, it's a blessing we're helping the
water districts and these other districts to
embrace their successes. The Town of Oyster Bay's
significant savings is making a difference
throughout, and we're very proud of that, very

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proud of the turnaround.

I want to specifically thank the Town
Board members for their stewardship, their
collaboration, and all they've done to help. It's
one team with all of our elected officials and our
very worthy members of our staff, including you,
Mr. Darienzo.

We appreciate your talent and your stewardship with our finances, and we mentioned Steve Ballas as well, and the entire team.

So thank you for the presentation and thank you for all of your help.

MR. DARIENZO: My pleasure.

SUPERVISOR SALADINO: At this point, we're going to go to the public to listen to any comments as they relate to this continuation of the hearing on the Town's budget.

I'm going to ask Mr. McKenna -- Kevin McKenna to please step forward.

And, Kevin, while you're on the way up,

I want to point out -- come on up. Come on up.

Please, sir.

We notice all of our information to the public on all the hearings on every subject, including the hearing that we had this morning, and

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the continuation of the budget hearing.

This is the document that has been sent out (indicating) on the internet, on the website, sent out for reproduction in the newspapers, and I'm just going to read the second paragraph.

It says, "The Town Board will consider the Action Calendar in the morning as well as the public comment portion of the Calendar."

So in the morning, we did the Calendar of the regular Resolutions, then we opened up a Hearing on the budget, and then we closed the Town Board Calendar and voted on that from a motion from Councilwoman Michele Johnson, that was seconded by Councilman Imbroto, and we voted on that to close that hearing out, and, now, we are continuing just the Town Board budget, but we have properly advertised this to inform the public of the action we're taking, and if you'd like to see this, we're happy to share it with you.

So, sir --

MR. McKENNA: My only issue was that the way that the meetings are announced on the website, the two different times when you go to look.

When you vote on Town business, the

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public should have the opportunity to weigh in on the business and the public really wasn't notified that tonight they wouldn't be able to speak on the Resolutions because they took place in the morning, but -- you know what I'm saying?

So next year, the next time that you do this, the Resolutions should be in the evening so that the public has the convenience of coming at night and talking on the Resolutions.

That's, you know, I don't want to waste my time.

SUPERVISOR SALADINO: I want to personally thank you for your input.

MR. McKENNA: Okay. Thank you.

I've been coming here for six years, and you and Mr. Darienzo, I have to compliment you. You put on a very good show.

I come from a multibillion dollar company where I spent almost twenty years working for a huge company that focused on gross profit and financials. And whenever we presented a budget to our employees, as well as to the public -- because it was a public company -- we used overheads, and we went through the budget by line item.

And the Town of Oyster Bay has almost

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20 different departments -- I think it's 18 -- which is a huge amount of departments that very well could be reorganized, not necessarily cutting people, but they can be reorganized in order to be more productive.

But my point is that, when you do the budget for whoever is the Supervisor, the next time the budget is presented, you should go line item by line item, and you should have the commissioners here of all those different departments.

The Town of Hempstead does it. They have the commissioners front and -- well, not front and center, but the commissioners, in my opinion, should be the ones that come up at budget time and present their different departments' budget, and give the public an opportunity to ask questions about that specific department that weighs into the overall budget, you know.

I mean, in all fairness and all respect, it all sounds good what you're talking.

There's no doubt that you guys have done -- you've done a great job getting the Town to where it is today.

SUPERVISOR SALADINO: Thank you.

MR. McKENNA: But now, you need to have

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an operational review, department by department, and in my opinion, this Town next year could be writing checks back to the public that are larger than the peanuts that Laura Curran is giving to Nassau County, in which, you know, it's even difficult to get that.

My point is, is that the Town of Oyster Bay, you don't even have the Deputy -- you don't even have the Deputy Supervisor here participating in a budget meeting. He runs the day-to-day operations of the Town of Oyster Bay. I know that you might not agree with that, but your employees tell me so.

So, the next time you should have the commissioners here. I don't even know if a Deputy Supervisor is necessary if the Supervisor has the experience and the competence to run the organization.

So what I would like to know from

Mr. Darienzo -- actually, I'd like Mr. Ballas. I'd

like to hear his voice for once. I'd like to hear

Mr. Ballas explain to us about the Federal CARES

money. I think it's \$32 million. I'd like to

know, and I'm sure the public would like to know,

how the \$32 million that was given to the Town of

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Oyster Bay, how it fit into this budget, this flat, no tax budget, and where did the \$32 million in Federal CARES money go?

I sent in a -- I would think you would be proud to tell the public about this. I sent in a FOIL request asking -- I thought that you would send me back an answer that we're proud to tell you that we gave "X" amount of money to these people.

I got back, "The information is not available."

I don't even know if you are aware of

I don't even know if you are aware of that, Mr. Supervisor.

So if you could -- if you could have somebody come here and tell the public where did the \$32 million go that the Town received in Federal CARES money, and I'd also like to know if all the money that's going to the Town of Oyster Bay Housing Authority, which everybody says is a separate entity, the Town of Oyster Bay Housing Authority got \$1.7 million in funding in August.

Where's that money going because it's not going into fixing up the buildings that the Town of Oyster Bay Housing Authority -- so does any of that money go into this budget?

I'm just curious. Inquiring minds want to know.

44 1 Thank you very much. SUPERVISOR SALADINO: Thank you very 2 3 much, Mr. McKenna. 4 MR. McKENNA: And I can't wait to see 5 you Thursday night. SUPERVISOR SALADINO: 6 7 So before we get to questions and more 8 information, I would like to go through the list of 9 speakers. This morning we had no one, and we asked 10 numerous times who else would like to be heard, so 11 at this time, this is the only slip I have. 12 Is there anyone else who would like to 13 be heard on the Preliminary 2022 Budget? 14 (Whereupon, a member of the assemblage 15 present raised a hand to be recognized.) SUPERVISOR SALADINO: Please step 16 17 forward. 18 MS. REINHARDT: Good evening. 19 Lisa Reinhardt, 65 Elm Street, 20 Hicksville. 2.1 So I do see that spending is flat in 22 this year's budget for the first time in the 23 administration, yet salaries are rising again, and 24 salaries will have gone up about almost, I think, 25 20 percent over the last few years.

45 1 Coming from a corporate background 2 myself, that's a little worrisome to me that the 3 salaries are growing that much. 4 SUPERVISOR SALADINO: No. That's not 5 They're not going up 20 percent. MS. REINHARDT: No, not this year. 6 7 Over the last several years, they have 8 gone up about 20 percent from what the number used 9 to be. SUPERVISOR SALADINO: 10 But in a 11 corporate situation, just so you understand, in 12 municipalities you have to follow the State's 13 Municipal Law, which is different in that it 14 doesn't affect the private sector. 15 MS. REINHARDT: I understand. understand. 16 17 I'm just saying I know from my 18 background when I see large raises, it's a little 19 worrisome. 20 Also, beginning -- this administration 2.1 walked into an 11.5 percent tax increase in 2017, 22 and that is what got frozen. 23 In 2018, I think, the giveback was 24 about .5 percent, so the people are really still 25 waiting for meaningful tax relief, and touting a

46 1 multimillion surplus makes me wonder if the budget 2 is being balanced correctly because, if so, then we 3 shouldn't have such a large surplus. I agree that 4 we need a rainy day fund, yes. I'm just concerned 5 with such a large surplus, that it kind of means that the budget hasn't been balanced correctly, and 6 7 I was just wondering if we do, in fact, have a 8 multiyear financial plan yet because I didn't see 9 one on the website. 10 Thank you. 11 SUPERVISOR SALADINO: Thank you so much 12 for being here this evening. 13 Mr. Darienzo, I'm going to ask you to 14 come up for a moment so we can speak to clarify 15 these issues. 16 So the State Comptroller audits the 17 Town, we have an independent audit, we've received 18 numerous audits from the outside world, but we also 19 do under the auspices and the direction of our 20 comptroller, we do many internal audits. 2.1 Have you ever heard anyone complain 22 that we're not budgeting correctly? 23 MR. DARIENZO: No. 2.4 SUPERVISOR SALADINO: Has the State

Comptroller in the analysis of the audits they've

47 1 done on the Town ever suggested we're not budgeting 2 correctly? In their most 3 MR. DARIENZO: No. 4 recent audit, they said the Town -- they 5 acknowledged that this Town Board has improved the financial conditions around here, and they 6 7 expressed that they wanted you to continue to 8 improve those conditions. It was the first line in 9 their audit. 10 SUPERVISOR SALADINO: In any company --11 you've worked in the private sector, you've worked 12 in government -- in any municipality, in any 13 private company, is it normal that salaries go up 14 for employees as the years go by? 15 MR. DARIENZO: Yes, it is. SUPERVISOR SALADINO: Do we have a 16 contract with our union? 17 18 MR. DARIENZO: We do. 19 SUPERVISOR SALADINO: Under State Law 20 and under the union contract, does it call for 2.1 normal steps for government employees and for 22 raises for people whose responsibility has been 23 greatly increased? 2.4 MR. DARIENZO: Yes. 25 Our contract called for raises going

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48 backwards in 2021, 2020, 2019 and 2018. 1 2 SUPERVISOR SALADINO: Did we do some 3 givebacks to employees who gave up an enormous 4 amount of money to help balance the books -- and 5 they weren't really balanced before we took over -but in the past years, were they asked to give back 6 7 monies? 8 MR. DARIENZO: They were, yes. 9 We gave them back 2 percent six months 10 earlier than contractually obligated. 11 SUPERVISOR SALADINO: But that was done 12 in the past to keep the Town afloat, to keep the 13 Town from crashing financially? 14 MR. DARIENZO: The givebacks were done 15 at a time when the Town was in dire straits financially. 16 17 SUPERVISOR SALADINO: So we've never 18 gotten a complaint from the State Comptroller, from 19 any of the audits that we've done that we're 20 improperly budgeting or there's any issue with 2.1 salaries? 22 No complaints from anyone who's looked 23 at our books? 2.4 MR. DARIENZO: They've never said 25 anything about our salaries, and they've never

49 1 complained about the size of our surplus. 2 SUPERVISOR SALADINO: So this 3 11 percent that the previous speaker just spoke to, 4 was that enough? 5 Was that the reason why the books are balanced? 6 7 Was that the reason by itself why there's no deficit? 8 9 MR. DARIENZO: No. 10 It's very simple to say, hey, you guys 11 raised taxes 11 and a half percent, that generated 12 an additional \$24 million a year in tax revenue, 13 that's the reason why you guys are doing so great. 14 SUPERVISOR SALADINO: By the way, just 15 to set the record straight, it wasn't this administration. We've never raised taxes. 16 17 MR. DARIENZO: This administration has 18 never raised taxes, that's correct. So what the -- if you dive a little bit 19 20 deeper into the numbers, what isn't readily 2.1 understood, and I'd like to clear up this evening, 22 is that we had a \$44 million deficit, and we got to 23 a \$44 million deficit by having four or five years 24 in a row with deficits north of \$10 million, 15, 25 \$16 million deficits.

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The budget was not structurally balanced at that time. So when we raised taxes to the tune of \$24 million a year, the first \$16 million of each year went just to structurally balance the budget, just to get us back to even for lack of a better term.

If all other things remained equal, and we used that first \$16 million of 24 to balance the budget, that would mean that if everything else stayed exactly the same, which it doesn't, we would have expected to generate a surplus in the amount of \$8 million per year, but, in fact, we did way better than that. We averaged a surplus of \$18 million a year for the five years since that tax increase. We've done more than twice as good as could have been expected if all other things remained equal.

With that being said, again, I've said a couple of times now, all things do not remain equal. Prices for salaries go up due to contractual obligations, prices for energy and gas and everything we talked about earlier. The price of everything goes up, and, yet, we still outperformed what was expected of us by on average \$10 million a year over these past five years.

51 SUPERVISOR SALADINO: Thank you for 1 2 answering those questions. 3 We appreciate it. 4 COUNCILMAN LABRIOLA: Mr. Darienzo, 5 just a quick question. What do the rating agencies recommend? 6 7 In order for us to receive an A+ 8 positive outlook from Standard & Poor's, what is 9 recommended as good fiscal practice in terms of a 10 surplus? 11 MR. DARIENZO: Honestly, the rating 12 systems don't put a number on it. They're just 13 happy to see the surplus go up. The State 14 Comptroller recommends that -- and they also don't 15 put a number on it -- but they recommend that you 16 have a reasonable -- they use the term "reasonable" 17 -- that you should have a reasonable amount of 18 surplus. 19 So we've taken that to be a 10 percent 20 in reserve should be our baseline, our low; and 20 2.1 percent should be our high. 22 We've seen written in articles over the 23 past couple of years when the State Comptroller 24 audits -- typically, it's school districts, and 25 they criticize them for having too much surplus

52 where they can, in fact, be giving money back to 1 2 their taxpayers. We are not in that position yet. 3 We are doing great in that we got to \$47 million, 4 but we're not in a position to be giving back 5 rebates. SUPERVISOR SALADINO: Have we ever been 6 7 criticized for having too much surplus by the State 8 Comptroller or any other entity that goes over 9 carefully and is qualified and goes over our books? MR. DARIENZO: We've been criticized 10 11 for our deficit, but never for our surplus, no. 12 SUPERVISOR SALADINO: Thank you very 13 much. 14 MR. DARIENZO: My pleasure. 15 SUPERVISOR SALADINO: I'd like to, at 16 this time, call our Comptroller, Steve Ballas, up to the podium. 17 18 Would you give us your name and 19 position for the record, sir? 20 MR. BALLAS: Good evening, Supervisor, 2.1 and Members of the Town Board. 22 My name is Steve Ballas. I'm the Town 23 Comptroller, and this is what I sound like. 24 AUDIENCE MEMBER: It's good to hear 25 your voice.

53 (Whereupon, there was some laughter 1 2 among the assemblage present.) 3 AUDIENCE MEMBER: It's good to know you 4 exist. 5 MR. BALLAS: I'm a CPA. We're quiet. AUDIENCE MEMBER: Tell us about the \$32 6 7 million --8 SUPERVISOR SALADINO: Excuse me, Kevin. 9 We'll get to the -- I'm very happy to 10 get your questions answered, my friend. 11 So just to give a little background 12 about you because your name has been brought up and 13 so forth, can you give us a little -- you just 14 mentioned you're a CPA. 15 Just give a little bit of brief 16 information on your background, your qualifications 17 to be the Comptroller of such a large Town. 18 the fourth largest town in America. 19 MR. BALLAS: Okay. 20 Yes, I have over 35 years of service, 2.1 probably a little bit more than that, I hate to 22 brag about that. I am a CPA. I'm, actually, the 23 first Comptroller of the Town of Oyster Bay that is 24 a CPA as far back as we can think of all the 25 comptrollers.

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54 I was a senior member at Citigroup, I owned my own company at one point, and I worked at Arthur Young, which was, back in the day, one of the big eight accounting firms. They no longer exist. Now, it's Ernst and Young. They merged. SUPERVISOR SALADINO: And what size companies and municipalities did you oversee the accounting for? MR. BALLAS: Well, Citigroup. I was in their Accounting Policy Division at Citigroup, so they're a very big corporation. SUPERVISOR SALADINO: So since we've hired you, and I think you're one of our best hires in my opinion --MR. BALLAS: Thank you. SUPERVISOR SALADINO: -- you have changed the processes to oversee our finances to make sure that every check that comes in and every check that goes out is properly accounted for. Would you briefly talk about these policies and what the independent auditors have said about it in their review of your work? MR. BALLAS: Yes. Actually, my office is responsible for

the internal controls of the Town, which means that

55 1 all procedures and policies that are put in place 2 to safeguard assets of the Town are properly 3 administered and being done. 4 To reinforce that, I have an Internal 5 Audit Division in my department where we go out and do field audits. Before I got here, I think the 6 7 Comptroller's Office did a handful of field audits 8 a year. 9 SUPERVISOR SALADINO: Does that mean 10 four or five field audits a year? 11 MR. BALLAS: It was about five the year 12 before I got here. 13 SUPERVISOR SALADINO: How many is the 14 Town of Oyster Bay conducting now? 15 MR. BALLAS: Well, pre-pandemic, it was 16 40. During the pandemic, it was 19. This year we're going to be over 50. 17 18 SUPERVISOR SALADINO: So you have 19 added, in the beginning, over 35 new field audits, 20 and we're quickly working toward 45 new field 2.1 audits. 22 For the folks who are listening in or 23 are patiently learning about the Town here in the 24 board room, what does that specifically mean? 25 Give us an example of a couple of those

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audits so the taxpayers understand how closely their dollars are being guarded.

MR. BALLAS: Very simply put, we're going out there to make sure that controls that are in place are being enacted and being followed.

And what I mean by that is when you pull up to the Tobay, our pride and joy, and you actually pay for a resident parking pass, okay, there are procedures and controls that are put in place when that person hands out a hook to put on your windshield and collect the money.

My team will go out, and we always do it on a surprise audit -- they're all surprise audits -- we'll go out there, and we show up, and we shut down the cash register, we count the money, we make sure that the tags are accounted for, and we make sure that all the procedures that they are supposed to be following, they're following. That rates are being posted when residents pull up, and we do multitudes of field audits. We do petty cash field audits when departments have petty cash accounts.

The one I know you like the most is the shoe audit. The Town is contractually obligated to supply work boots to the workers. One day I saw

57 the truck in the parking lot handing out the shoes. 1 2 I had my Internal Audit team go in there and make 3 sure that everybody that was getting a shoe 4 deserved a shoe, and the level of the shoe that 5 they were getting was what they expected, and, honestly, I think if they wanted a shoe with a 6 7 metal toe or something like that, they had to pay 8 more, and they were actually paying more. So we're 9 safeguarding the assets of the residents --10 SUPERVISOR SALADINO: And, Steve, no 11 shoes walked off? 12 (Whereupon, there was some laughter 13 among the assemblage present.) 14 MR. BALLAS: No shoes went awry. 15 We do all different types of audits. 16 We, actually, audit the boats in the marina to make 17 sure they all have stickers, and if they are in a 18 slip, that they actually have paid for that 19 service. So we're very creative in our audits. 20 You know, we talk about the 2.1 \$233 million of taxes that we collect, yet we have 22 a \$311 million budget, so what's the difference? 23 The difference is the revenues that the 24 Town takes in for services. So my Internal Audit 25 team and my department is responsible for making

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sure that every penny that the Town is taking in for hockey, for residents using a pool, is being accounted for --

SUPERVISOR SALADINO: Golf.

MR. BALLAS: For golf. We actually go out and do the golf audit as well, but my department makes sure that all of that money is being recorded properly and brought into the Town to fill that gap between the taxes and the 300 million.

Very brief question -- and I know we've been talking about this on and on because I love the finances and what we've done -- would you categorize the changes that you've made since you've been hired as tweaks, or taking out the system and rebuilding it from scratch, or, I'm sorry, or considerably changing the way we oversee the finances and the monies in this Town?

MR. BALLAS: I like that one better.

Considerably changing it and put a major emphasis on controls. You know, I personally, electronically sign off on 95 percent of every check or expenditure that's made, so I don't think that was done in the past by the

59 Comptrollers. 1 2 SUPERVISOR SALADINO: Thank you very 3 much, and thank you for the great job you do. AUDIENCE MEMBER: So you don't want to 4 tell us about that \$32 million? 5 6 SUPERVISOR SALADINO: Would you kindly 7 take a seat, Steve. 8 I'm going to do that --9 AUDIENCE MEMBER: Thank you very much. You've proved my point. Thank you. 10 SUPERVISOR SALADINO: You're very 11 12 welcome. 13 So I'll do that, and then we'll wrap it up unless there is someone else who would like to 14 be heard? 15 16 I do see Mr. Margolis. 17 You'd like to be heard on the Town's 18 budget, correct? 19 AUDIENCE MEMBER: Ask him about the \$32 20 million. 2.1 SUPERVISOR SALADINO: I'll get to that. 22 Would you like to -- today's hearing --23 AUDIENCE SPEAKER: Public comment, 24 right? 25 SUPERVISOR SALADINO: No. Today's

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60 1 hearing -- that was this morning. So this is a 2 continuation of the Town's preliminary budget. 3 AUDIENCE MEMBER: I'm going to tie my 4 comments into the budget. 5 Is that allowed? SUPERVISOR SALADINO: Come on up. 6 7 AUDIENCE MEMBER: I'll do my best. 8 SUPERVISOR SALADINO: Okay. Thank you. 9 After you're done, I'll get to the 10 Federal monies, and we'll see if there's anyone 11 else who wants to be heard. 12 MR. MARGOLIS: Good evening, everyone. 13 It's nice to see you. I'm not sure --14 I'm sure most of you, actually, are aware that as 15 you said something can happen that can up shake, 16 and we need extra money, and I'm not saying we 17 should give back the money to the people, but, 18 there's been a major up shake in how taxes are now 19 done especially to new construction. 20 So what happened this year when the tax 2.1 bills went out, I know they're not your taxes, 22 they're the school tax bills that went out, but it 23 affects everybody in the community regardless 24 because everyone's expenses are going up. 25 Everyone, basically, got hit with an

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increase because new homes are now getting a \$750,000 abatement off of their first year, and that will gradually decrease over the next eight years.

It especially affects Plainview because we have Country Pointe who, I believe, cut a deal with the Town at some point, and, you know, they built Country Pointe, and that was with the Town or with the County, I'm not a hundred percent sure, but, basically, people that bought million dollar homes at Country Pointe are only going to be paying about \$6,000 in combined taxes this year while my house, which is only five years old, valued at the same thing, pays about \$35,000 in taxes, and their taxes will go from 6 to 8 while mine stay at 35, and then they'll go to 12, so while we say, you know, at some point, you know, there's only so much the people can sustain.

You know, we can't pick up now the burden of new homes. First, we were paying -first, a lot of us were paying for the phase-in that was done. Now, we're not only paying for the phase-in, we're now paying for all new construction.

I mean, how many more people you want

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me to put on my back and have to feed?

SUPERVISOR SALADINO: So just to bring clarity to the people who are listening to this, perhaps, at home and here in Town Hall North, what you're referring to is the Nassau County assessment system and how the new changes in the assessment affect how people's homes are assessed; is that correct?

MR. MARGOLIS: It's not necessarily how they're assessed. Everyone's home is assessed -SUPERVISOR SALADINO: But you're not referring to the way we charge in the Town taxes to cover our budget.

MR. MARGOLIS: No.

SUPERVISOR SALADINO: This is a Nassau County function that you're referring to?

MR. MARGOLIS: Yeah. It's a Nassau County and State function.

The law that was done was done in the State through Legislator Drucker who drafted it, but he's not a State representative, and he got Assemblyman Levine and State Senator Thomas to sponsor this to, basically, give himself a tax deduction because it was his year to finally start paying.

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Legislator Drucker does live at Country Pointe, and this was his year of being reassessed, and rather than being hit for \$40,000 in taxes, which he told me to suck up, and you all know that and heard him tell it thousands of times, suck it up, suck it up, when it was his turn to pay, well, he didn't suck it up, he got a change for himself, so now we're all stuck paying. I think the average family got hit with about a 2 to \$3,000 increase in school taxes.

Now, granted, I understand the school taxes, but the schools, like you said, they're not going down. The costs are going up, and they continue to go up. So at some point -- at some point, maybe not this year, maybe it's next year or the year after, we do have to consider cutting some money because, I mean, there's only so much. The salaries are not increasing to the level, you know, salaries for people are not increasing.

I mean, you might get salary increases every year here because you work for the, you know, local government, but I'm a landlord attorney.

They put me out of business for two years. I can't even collect -- I can't even go evict anybody, so I haven't even been able to take a paycheck in two

years.

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All I'm saying is that it has to be, you know, you have to look at the whole entire big picture when it comes to the budget, and I would, you know, this has nothing, obviously, to do with the budget, but I would like to see what was done with that deal, and I will, if I have to, FOIL it.

I would like to know everything that was done with the Country Pointe deal, and if they're violating their agreement in any way with this Town, that it be enforced, and they be stopped from -- in any way violated, they be prevented from building anymore until everything is done that they were supposed to do because they were not supposed to be given these tax abatements.

Thank you.

SUPERVISOR SALADINO: Thank you,

Mr. Margolis. We appreciate it.

I just want to point out on the previous question about the CARES Act money. The Town of Oyster Bay did not receive a single dollar of CARES Act money.

The way the bill was structured in Washington, Nassau County received the money, and you may have heard the Town of Hempstead received

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6.5 1 the money. It was very rare. That might have been 2 the only municipality in the country to receive the 3 money because they have a population of over 500,000. 4 5 Nassau County received the money from the Federal government, and they did not share so 6 7 much as a dollar with the Town of Oyster Bay. 8 In this most recent round, the Town of 9 Oyster Bay did get money for this new negotiation 10 that took place in Washington to provide money. 11 We've received half of the money very recently, we 12 have created a committee to oversee how that money 13 will be distributed in the community, and we're 14 currently focused on that, and when we come up with 15 the results of how to properly distribute that 16 money, we will be releasing that information to the 17 public. 18 So we are, I guess, waiting for one 19 more speaker for this evening's budget 20 presentation. 2.1 You know, this is regarding -- sir, 22 this is regarding your comments about the 23 preliminary budget.

AUDIENCE MEMBER: Nothing else?

SUPERVISOR SALADINO: Nothing else.

66 AUDIENCE MEMBER: Okay. Then I won't 1 2 speak. 3 SUPERVISOR SALADINO: Okay. 4 So I don't have any other slips of 5 anyone else who would like to be heard on the 2022 6 Preliminary Budget. 7 I'd like to thank Steve Ballas, our 8 Comptroller, and I'd like to thank Rob Darienzo, 9 once again, for assisting us, but most importantly, I'd like to thank the Town of Oyster Bay Town 10 11 Board, our elected officials, who were so 12 collaborative and helpful in the formation of this 13 very successful budget. 14 So to that, may I have a motion? 15 Supervisor, I'll COUNCILWOMAN JOHNSON: 16 make a motion that this hearing be closed and decision be voted on. 17 18 COUNCILMAN IMBROTO: Second the motion. 19 SUPERVISOR SALADINO: All in favor, 20 please signify by saying, "Aye." 2.1 ALL: "Aye." 22 SUPERVISOR SALADINO: Those opposed, 23 "Nay." 2.4 (Whereupon, there were no "Nay" 25 responses from the Board.)

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1	SUPERVISOR SALADINO: The "Ayes" have
2	it.
3	(TIME NOTED: 8:28 P.M.)
4	SUPERVISOR SALADINO: May I have
5	another motion first of all, do we have can
6	you report to us on all mailings and postings?
7	MR. LaMARCA: Supervisor, we have
8	Affidavits of Posting and Publication.
9	There is no other correspondence.
10	SUPERVISOR SALADINO: Okay. We've just
11	closed the meeting.
12	We're keeping the rolls open for any
13	comments that any resident would like to provide
14	the Town of Oyster Bay.
15	You can do that by sending information
16	by e-mail to oysterbaytown.com or to
17	publiccomment@oysterbay-ny.gov or to mail us at the
18	Office of the Town Attorney, 54 Audrey Avenue,
19	Oyster Bay, New York 11771.
20	So, at this time, we have closed the
21	this meeting, and we will be voting on the budget
22	at our next meeting next week.
23	(TIME NOTED: 8:29 P.M.)
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